Beacon Group

Quarterly Service Delivery Performance Improvement Report

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Analysis of Program Objectives

During the first quarter of the current fiscal year, the current index score (100.50) and the cumulative index score (100.50) were only slightly above the overall Supported Employment Group program goal of 100. During the quarter, five of the nine primary objectives were accomplished at or above established goal levels; while four were not. During the next quarter, additional emphasis needs to be placed in the following areas: maximizing the number of hours worked, maximizing earnings, maximizing the accomplishment of ISP objectives, and maximizing the percentage of favorable responses on referral source questionnaires.

Characteristics of Clients (Beginning of Services):

For those clients beginning services during the quarter, we served a higher percentage of clients having no prior work experience, clients receiving public assistance, and clients having less than a high school degree or equivalent; while serving a lower percentage of clients under the of 22, clients over the age of 55, and clients having a post-secondary education. From a disability standpoint for those clients beginning services during the quarter, we served a higher percentage of developmentally disabled clients; and a lower percentage of physically disabled, mentally ill, learning disabled, deaf/hard of hearing, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients beginning services during the quarter, we served a higher percentage of African American and Native American clients; and a lower percentage of Anglo, Hispanic, Asian/Pacific Islander, and clients of another ethnic background than we have in the past.

Characteristics of Clients (Receiving Services):

For those clients receiving services during the quarter, we served a higher percentage of clients receiving public assistance; while serving a lower percentage of clients having no prior work experience, clients having less than a high school degree or equivalent, clients under the age of 22, clients over the age of 55, and clients having a post-secondary education than we have historically seen. From a disability standpoint for those clients receiving services during the quarter, we served a higher percentage of developmentally disabled and mentally ill clients; and a lower percentage of physically disabled, learning disabled, deaf/hard of hearing, blind/visually impaired, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients receiving services during the quarter, we served a higher percentage of African American, Native American, and Asian/Pacific Islander clients; and a lower percentage of Anglo clients than we have in the past.

Characteristics of Clients (End of Services):

For those clients exiting services during the quarter, we served a higher percentage of clients having no prior work experience and clients receiving public assistance; while serving a lower percentage of clients having less than a high school degree or equivalent, clients under the age of 22, clients over the age of 55, and clients having a post-secondary education than we have traditionally served. From a disability standpoint for those clients exiting services during the quarter, we served a higher percentage of developmentally disabled clients; and a lower percentage of physically disabled, learning disabled, mentally ill, deaf/hard of hearing, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients receiving services during the quarter, we served a higher percentage of Anglo, Hispanic, and Asian/Pacific Islander clients; and a lower percentage of African American, Native American, and clients of another ethnic background than we have in the past.

Performance Analysis

Action taken or changes made to improve performance during the quarter:

Discussions with staff members were conducted on some occasions regarding general outcomes improvement. In addition, after fourth quarter data was available for the prior fiscal year, a formal meeting was held with all appropriate Phoenix Office staff members to review overall performance and to discuss specific actions to improve performance in the four primary objectives that were being accomplished at below goal levels. A similar meeting will be conducted as soon as first quarter data are finalized. That meeting is tentatively scheduled for Friday, February 7th.

Areas needing performance improvements during the next quarter:

The average number of hours worked during the quarter was 48.94 hours compared to an overall program goal of 86.00 hours. The average earnings for the month was \$596.02 compared to an overall program goal of \$1075/month. Only 50% of ISP objectives were accomplished during the month compared to an overall program goal of 75%. No referral source questionnaires were received during the quarter.

Quarterly action plan to improve performance:

Additional emphasis needs to be placed on ensuring that clients are making progressive moves to either individual supported employment or competitive employment. ISP objectives need to be more closely monitored by staff to ensure that Job Coaches are correctly implementing identified techniques to accomplish those objectives. Finally, more effort needs to be placed on ensuring that more stakeholder satisfaction questionnaires are returned.

BEACON GROUP

PERFORMANCE IMPROVEMENT REPORT

PROGRAM: Supported Employment Group - Phoenix First Quarter - Year 2019-20

Current Index Score: 100.50 Cumulative Index Score: 100.50

	C	urrent Qu	arter				Cumulativ	/e
Primary Objectives	Raw	Index	Actual	Goal	Weight	Raw	Index	Actual
Maximize % of clients identified for and/or making a progressive move.	Score 22.50	Data 150	Data 6 of 31 19%	10%	15	Score 22.50	Data 150	Data 6 of 31 19%
2. Minimize time for clients to make a progressive move.	7.50	150	18.00 weeks	52 wks	5	7.50	150	18.00 weeks
Maximize the number of hours worked	4.50	50	48.94 hrs/month	86 hrs/ month	9	4.50	50	48.94 hrs/month
4. Maximize earnings	6.00	50	\$596.02/ month	\$1075/ month	12	6.00	50	\$596.02/ month
5. Maximize the accomplishment of ISP objectives	10.00	50	7 of 14 50%	75%	15	10.00	50	7 of 14 50%
6. Maximize the percentage of "valuable" responses at 3 month follow-up	15.00	150	1 of 1 100%	95%	11	15.00	150	1 of 1 100%
7. Maximize the percentage of "favorable" responses on consumer satisfaction questionnaires	15.00	150	6 of 6 100%	95%	11	15.00	150	6 of 6 100%

PROGRAM: <u>Supported Employment Group – Phoenix</u>

	C	urrent Qua	arter				Cumulativ	e
Primary Objectives	Raw Score	Index	Actual Data	Goal	Weight	Raw Score	Index	Actual Data
8. Maximize the percentage of "favorable" responses on employer questionnaires	15.00	150	3 of 3 100%	95%	11	15.00	150	3 of 3 100%
9. Maximize the percentage of "favorable" responses on referral source questionnaires	5.00	50	0 of 0 0%	95%	11	5.00	50	0 of 0 0%

PERFORMANCE IMPROVEMENT REPORT SUPPLEMENTAL MEASURES

PROGRAM: Supported Employment Group - Phoenix

SUPPLEMENTAL MEASURES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
Minimize the % of intervention hours compared to hours worked	10.29%	6.00%	6.00%
2. Minimize the number of negative program terminees	87	0	0
3. Number of successful placements.	54 of 161	6 of 14	6 of 14
(M.R. – mild)	34%	43%	43%
4. Number of successful placements.	1 of 161	0 of 14	0 of 14
(M.R moderate)	.6%	0%	0%
5. Number of successful placements.	0 of 161	0 of 14	0 of 14
(M.R. – severe)	0%	0%	0%
6. Number of successful placement (C.P.)	0 of 161	0 of 14	0 of 14
	0%	0%	0%
7. Number of successful placements	0 of 161	0 of 14	0 of 14
(Epilepsy)	0%	0%	0%
8. Number of successful placements	0 of 161	0 of 14	0 of 14
(Autism)	0%	0%	0%
9. Number of successful placements (SMI)	104 of 161	8 of 14	8 of 14
	65%	57%	57%
10. Number of successful placements (LD)	1 of 161	0 of 14	0 of 14
	.6%	0%	0%
11. Number of successful placements	4 of 161	0 of 14	0 of 14
(Other disabilities)	2%	0%	0%
12. Maximize of job retention	425 of 557	31 of 40	31 of 40
	76%	75%	75%

SUPPLEMENTAL MEASURES

PROGRAM: Supported Employment Group - Phoenix

SUPPLEMENTAL MEASURES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
13. Clients terminated and accepted for	121 of 175	9 of 9	9 of 9
pre-vocational and/or other community	69%	100%	100%
services			
14. Clients terminated for medical reasons	10 of 175	0 of 9	0 of 9
	6%	0%	0%
15. Clients terminated due to moving out	6 of 175	0 of 9	0 of 9
of the city or state	3%	0%	0%
16. Clients terminated as not being	11 of 175	0 of 9	0 of 9
appropriate for Beacon Group Services	6%	0%	0%
17. Clients terminated for dropping out of	23 of 175	0 of 9	0 of 9
the program	13%	0%	0%
18. Clients terminated as non-feasible for	4 of 175	0 of 9	0 of 9
employment	2%	0%	0%
19. Percentage of clients denied access to	0 of 122	0 of 14	0 of 14
services.	0%	0%	0%

PERFORMANCE IMPROVEMENT REPORT CLIENT DESCRIPTORS

PROGRAM: Supported Employment Group – Phoenix

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
EXITING SERVICES			
1. % clients having no prior work	10 of 175	2 of 9	2 of 9
experience.	6%	22%	22%
2. % of clients receiving public	167 of 175	9 of 9	9 of 9
assistance.	95%	100%	100%
3. % of clients having less than a	26 of 175	0 of 9	0 of 9
high school degree or equivalent.	15%	0%	0%
4. % of clients under the age of 22.	18 of 175	0 of 9	0 of 9
	10%	0%	0%
5. % of clients over the age of 55.	10 of 175	0 of 9	0 of 9
	6%	0%	0%
6. % of clients having a post-	15 of 175	0 of 9	0 of 9
secondary education.	9%	0%	0%
7. % of clients diagnosed as	2 of 175	0 of 9	0 of 9
physically disabled. (primary)	1%	0%	0%
8. % of clients diagnosed as	36 of 175	4 of 9	4 of 9
developmentally disabled. (primary)	21%	44%	44%
9. % of clients diagnosed as mentally ill	126 of 175	5 of 9	5 of 9
or emotionally disabled.(primary)	72%	56%	56%
10. % of clients diagnosed as learning	5 of 175	0 of 9	0 of 9
disabled. (primary)	3%	0%	0%
11. % of clients diagnosed as deaf or	1 of 175	0 of 9	0 of 9
hearing impaired. (primary)	.6%	0%	0%
12. % of clients diagnosed as blind	0 of 175	0 of 9	0 of 9
or visually impaired. (primary)	0%	0%	0%
13. % of clients diagnosed as substance	0 of 175	0 of 9	0 of 9
abusers (primary)	0%	0%	0%

PROGRAM: Supported Employment Group - Phoenix

CLIENT DESCRIPTORS EXITING SERVICES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
14. % of clients diagnosed as	5 of 175	0 of 9	0 of 9
traumatically brain injured (primary)	3%	0%	0%
15. % of clients diagnosed as physically	3 of 175	0 of 9	0 of 9
disabled. (secondary)	2%	0%	0%
16. % of clients diagnosed as	5 of 175	0 of 9	0 of 9
developmentally disabled. (secondary)	3%	0%	0%
17. % of clients diagnosed as mentally ill	13 of 175	1 of 9	1 of 9
or emotionally disabled. (secondary)	7%	11%	11%
18. % of clients diagnosed as learning	5 of 175	0 of 9	0 of 9
disabled. (secondary)	3%	0%	0%
19. % of clients diagnosed as deaf or	4 of 175	0 of 9	0 of 9
hearing impaired. (secondary)	2%	0%	0%
20. % of clients diagnosed as blind	1 of 175	0 of 9	0 of 9
or visually impaired. (secondary)	.6%	0%	0%
21. % clients diagnosed as substance	16 of 175	2 of 9	2 of 9
abusers. (secondary)	9%	11%	11%
22. % clients diagnosed as traumatically	2 of 175	0 of 9	0 of 9
brain injured. (secondary)	1%	0%	0%
23. % of clients who are Anglo	97 of 175	5 of 9	5 of 9
	55%	56%	56%
24. % of clients who are Hispanic/Latino	44 of 175	3 of 9	3 of 9
	25%	33%	33%
25. % of clients who are African American	29 of 175	0 of 9	0 of 9
	17%	0%	0%
26. % of clients who are Native American	3 of 175	0 of 9	0 of 9
	2%	0%	0%
27. % of clients who are Asian/Pacific	0 of 175	1 of 9	1 of 9
Islander	0%	11%	11%
28. % of clients who are of another ethnic	2 of 175	0 of 9	0 of 9
background	1%	0%	0%

PERFORMANCE IMPROVEMENT REPORT CLIENT DESCRIPTORS

PROGRAM: Supported Employment Group – Phoenix

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
RECEIVING SERVICES			
1. % clients having no prior work	121 of 439	5 of 44	5 of 44
experience.	28%	11%	11%
2. % of clients receiving public	403 of 439	44 of 44	44 of 44
assistance.	92%	100%	100%
3. % of clients having less than a	76 of 439	3 of 44	3 of 44
high school degree or equivalent.	17%	7%	7%
4. % of clients under the age of 22.	34 of 439	0 of 44	0 of 44
	8%	0%	0%
5. % of clients over the age of 55.	30 of 439	0 of 44	0 of 44
	7%	0%	0%
6. % of clients having a post-	25 of 439	0 of 44	0 of 44
secondary education.	6%	0%	0%
7. % of clients diagnosed as	6 of 439	0 of 44	0 of 44
physically disabled. (primary)	1%	0%	0%
8. % of clients diagnosed as	198 of 439	32 of 44	32 of 44
developmentally disabled. (primary)	45%	73%	73%
9. % of clients diagnosed as mentally ill	248 of 439	12 of 44	12 of 44
or emotionally disabled.(primary)	26%	27%	27%
10. % of clients diagnosed as learning	6 of 439	0 of 44	0 of 44
disabled. (primary)	1%	0%	0%
11. % of clients diagnosed as deaf or	2 of 439	0 of 44	0 of 44
hearing impaired. (primary)	.5%	0%	0%
12. % of clients diagnosed as blind	2 of 439	0 of 44	0 of 44
or visually impaired. (primary)	.5%	0%	0%
13. % of clients diagnosed as substance	3 of 439	0 of 44	0 of 44
abusers (primary)	.7%	0%	0%

PROGRAM: <u>Supported Employment Group - Phoenix</u>

CLIENT DESCRIPTORS RECEIVING SERVICES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
14. % of clients diagnosed as	4 of 439	0 of 44	0 of 44
traumatically brain injured (primary)	.9%	0%	0%
15. % of clients diagnosed as physically	7 of 439	0 of 44	0 of 44
disabled. (secondary)	2%	0%	0%
16. % of clients diagnosed as	13 of 439	0 of 44	0 of 44
developmentally disabled. (secondary)	3%	0%	0%
17. % of clients diagnosed as mentally ill	35 of 439	10 of 44	10 of 44
or emotionally disabled. (secondary)	8%	23%	23%
18. % of clients diagnosed as learning	15 of 439	0 of 44	0 of 44
disabled. (secondary)	5%	0%	0%
19. % of clients diagnosed as deaf or	2 of 439	0 of 44	0 of 44
hearing impaired. (secondary)	.5%	0%	0%
20. % of clients diagnosed as blind	4 of 439	0 of 44	0 of 44
or visually impaired. (secondary)	.9%	0%	0%
21. % clients diagnosed as substance	26 of 439	0 of 44	0 of 44
abusers. (secondary)	6%	0%	0%
22. % clients diagnosed as traumatically	0 of 439	0 of 44	0 of 44
brain injured. (secondary)	0%	0%	0%
23. % of clients who are Anglo	249 of 439	21 of 44	21 of 44
	57%	48%	48%
24. % of clients who are Hispanic/Latino	130 of 439	13 of 44	13 of 44
	30%	30%	30%
25. % of clients who are African American	46 of 439	8 of 44	8 of 44
	10%	18%	18%
26. % of clients who are Native American	14 of 439	0 of 44	0 of 44
	3%	7%	7%
27. % of clients who are Asian/Pacific	0 of 439	2 of 44	2 of 44
Islander	0%	5%	5%
28. % of clients who are of another ethnic	0 of 439	0 of 44	0 of 44
background	0%	0%	0%

PERFORMANCE IMPROVEMENT REPORT CLIENT DESCRIPTORS

PROGRAM: Supported Employment Group – Phoenix

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
BEGINNING SERVICES			
1. % clients having no prior work	28 of 149	5 of 14	5 of 14
experience.	19%	36%	36%
2. % of clients receiving public	147 of 149	14 of 14	14 of 14
assistance.	998%	100%	100%
3. % of clients having less than a	17 of 149	2 of 14	2 of 14
high school degree or equivalent.	11%	14%	14%
4. % of clients under the age of 22.	15 of 149	1 of 14	1 of 14
	10%	7%	7%
5. % of clients over the age of 55.	14 of 149	0 of 14	0 of 14
	9%	0%	0%
6. % of clients having a post-	7 of 149	0 of 14	0 of 14
secondary education.	5%	0%	0%
7. % of clients diagnosed as	1 of 149	0 of 14	0 of 14
physically disabled. (primary)	.7%	0%	0%
8. % of clients diagnosed as	52 of 149	6 of 14	6 of 14
developmentally disabled. (primary)	35%	43%	43%
9. % of clients diagnosed as mentally ill	92 of 149	8 of 14	8 of 14
or emotionally disabled.(primary)	62%	57%	57%
10. % of clients diagnosed as learning	0 of 149	0 of 14	0 of 14
disabled. (primary)	0%	0%	0%
11. % of clients diagnosed as deaf or	1 of 149	0 of 14	0 of 14
hearing impaired. (primary)	.7%	0%	0%
12. % of clients diagnosed as blind	0 of 149	0 of 14	0 of 14
or visually impaired. (primary)	0%	0%	0%
13. % of clients diagnosed as substance	1 of 149	0 of 14	0 of 14
abusers (primary)	.7%	0%	0%

PROGRAM: Supported Employment Group - Phoenix

CLIENT DESCRIPTORS BEGINNING SERVICES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
14. % of clients diagnosed as	2 of 149	0 of 14	0 of 14
traumatically brain injured (primary)	1%	0%	0%
15. % of clients diagnosed as physically	2 of 149	0 of 14	0 of 14
disabled. (secondary)	1%	0%	0%
16. % of clients diagnosed as	5 of 149	1 of 14	1 of 14
developmentally disabled. (secondary)	3%	7%	7%
17. % of clients diagnosed as mentally ill	13 of 149	2 of 14	2 of 14
or emotionally disabled. (secondary)	9%	14%	14%
18. % of clients diagnosed as learning	2 of 149	0 of 14	0 of 14
disabled. (secondary)	1%	0%	0%
19. % of clients diagnosed as deaf or	1 of 149	0 of 14	0 of 14
hearing impaired. (secondary)	.7%	0%	0%
20. % of clients diagnosed as blind	0 of 149	0 of 14	0 of 14
or visually impaired. (secondary)	0%	0%	0%
21. % clients diagnosed as substance	15 of 149	1 of 14	1 of 14
abusers. (secondary)	10%	7%	7%
22. % clients diagnosed as traumatically	0 of 149	0 of 14	0 of 14
brain injured. (secondary)	0%	0%	0%
23. % of clients who are Anglo	83 of 149	5 of 14	5 of 14
_	56%	36%	36%
24. % of clients who are Hispanic/Latino	39 of 149	3 of 14	3 of 14
_	26%	21%	21%
25. % of clients who are African American	24 of 149	5 of 14	5 of 14
	16%	36%	36%
26. % of clients who are Native American	2 of 149	1 of 14	1 of 14
	1%	7%	7%
27. % of clients who are Asian/Pacific	1 of 149	0 of 14	0 of 14
Islander	.7%	0%	0%
28. % of clients who are of another ethnic	1 of 149	0 of 14	0 of 14
background	.7%	0%	0%